

Consultant in Chemical Pathology

Partnering Ambitious Caring Trusted



Our Vision and Values

The Shrewsbury and Telford Hospital NHS Trust is an organisation that strives to provide high quality, safe care for our patients in an environment which our staff are proud to work in

Our Vision:

"To provide excellent care for the communities we serve"

Our Values:



About our Vision

We believe that by adhering to our Vision and working with our Values in mind we can behave in a way which will ensure the right results for the people that matter most – our patients and their families.

About our Values

Our Trust Values provide a guide for our daily lives which we are all expected to uphold, both at work and when we are representing the Trust.

Our Values were developed by staff and our patients, so they represent what is important to us within the organisation and the way we should all behave towards patients, carers, visitors, partners and each other.

You will see our Values throughout the Trust; they are not just words on a page, they represent what we are about here at SaTH. We want patients and their families to say that the care and service they receive from all of us is consistently high-quality, safe, effective and personalised, so the feelings behind the Values shouldn't come as a surprise to anyone working in the NHS.

The reason why it is important that they are clearly written down is so we all know what's expected, and none of us are surprised if we are asked to explain any unacceptable behaviour.

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About the Trust

The Shrewsbury and Telford Hospital NHS Trust (SaTH) is the main provider of acute hospital services for around half a million people in Shropshire, Telford & Wrekin and mid Wales.

Encompassing some of the most picturesque parts of England and Wales, the Trust's catchment stretches from the Cambrian Mountains in the west, to Newport and the fringes of the Black Country in the east. The main towns include: Bridgnorth, Ludlow, Market Drayton, Oswestry, Shrewsbury and Whitchurch (in Shropshire); Newport, Telford and Wellington (in Telford & Wrekin); and Newtown and Welshpool (in Powys) – all beautiful and unique.

Our main service locations are the Princess Royal Hospital (PRH) in Telford and the Royal Shrewsbury Hospital (RSH) in Shrewsbury which are located 20 minutes' drive apart. Together they provide 99% of our activity. Both hospitals provide a wide range of acute hospital services including accident & emergency, outpatients, diagnostics, inpatient medical care and critical care.

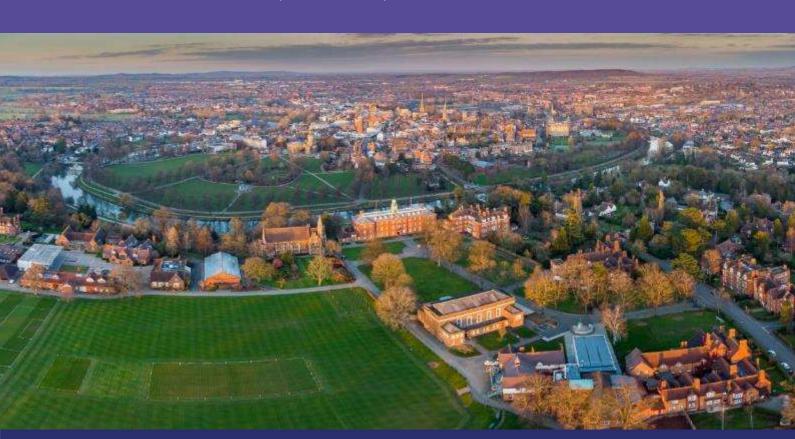
We also provide services such as consultant-led outreach clinics at the Wrekin Community Clinic, Telford, the Robert Jones and Agnes Hunt Orthopaedic Hospital, Gobowen and the Bridgnorth, Ludlow and Whitchurch Community Hospitals.

We employ almost 6,000 staff, and hundreds of staff and students from other organisations also work in our hospitals. We benefit from around 1,000 wonderful volunteers, and our main charitable partners are the League of Friends at the Royal Shrewsbury Hospital, Friends of the Princess Royal Hospital, and the Lingen Davies Cancer Appeal which is based at the Royal Shrewsbury Hospital.

We are committed to providing the best possible diagnostic facilities and high-quality clinical care in a clean, supportive environment, where patients are treated effectively with respect and dignity.

The Shrewsbury and Telford Hospital NHS Trust continues to work with our partners in health and social care in Shropshire, Telford and Wrekin and mid Wales to develop patient-focused services that meet the needs of our communities.

Plans have been given the go ahead to transform local hospital services for the half a million residents of Shropshire, Telford & Wrekin and mid Wales to make sure two vibrant hospitals and the wide range of services they provide for people locally are kept in the county. This landmark decision will result in better care for patients, secure the £312m on offer from HM Treasury and develop both hospital sites to deliver state of the art facilities in which staff will be proud to work and patients will choose to be treated.



Main Duties & Responsibilities

Clinical

- The holder of this post is expected to provide a comprehensive clinical biochemistry service for all
 users of the laboratory. The consultant will provide expert support for the diagnosis and
 management of biochemical clinical problems, advice on appropriate investigations on an
 individual patient basis and determine the repertoire provided by the clinical biochemistry
 department within the resources made available to the service. The consultant will take a lead role
 in clinical liaison.
- The post holder will have 10 Programmed Activities (PAs) with 7.5 PA's devoted to clinical work, duty biochemist and advice and guidance. There is no on call commitment associated with this post.
- Opportunities also exist to participate in management and teaching.
- The candidates will actively engage in and develop biochemistry and chemical pathology services with a strong emphasis placed on supporting and developing clinical leadership.
- To have excellent team-working skills with the abilities and professional attitude to work well in a multi-professional team.
- To deliver clinical and quality targets agreed both nationally and locally with clinical teams and commissioners.
- To follow patients throughout their clinical pathways.

Organisational

- To work with local managers and professional colleagues in the employing Trust in the efficient running of the service.
- To be subject to the provisions of the Terms and Conditions of Service, be required to observe the Trust's agreed policies and procedures, drawn up in consultation with the profession on clinical matters and to follow the local and national employment and personnel policies and procedures.
- To participate in the Continuous Professional Development and the Trust's appraisal scheme.
- To be aware of the responsibility of all employees to maintain a safe and healthy environment for
 patients, visitors and staff and attend all relevant health and safety training.
- Ensure that all Trust-wide standards are maintained to improve the quality of total care to all who come into contact with services provided by Shrewsbury and Telford hospital NHS Trust.

This job description is not intended to be exhaustive. The post holder will be expected to carry out any reasonable duties requested of them, appropriate to the grade and role of the post. Duties and responsibilities may vary from time to time in light of changing circumstances and in consultation with the post holder.



Job Description

Job Title: Consultant in Chemical Pathology

Grade: Consultant

Division: Clinical Support Services

Responsible to: Medical Director

Hours: 10 Programmed Activities

Duration: Permanent

Salary: £105,504 - £139,882 (YC72 Point 00 - YC72 Point 19)

Job Summary

The holder of this post is expected to provide a comprehensive clinical biochemistry service for all users of the laboratory. The consultant will provide expert support for the diagnosis and management of biochemical clinical problems, advice on appropriate investigations on an individual patient basis and determine the repertoire provided by the clinical biochemistry department within the resources made available to the service. The consultant will take a lead role in clinical liaison.

The appointee will join an existing team of Clinical Scientists to provide a comprehensive biochemistry service. Workload is equitably divided between the team through rotas and job planning. The main base of work for the post will be discussed and agreed at appointment as it is flexible across the network sites. There

is a duty biochemist rota to cover the service.

The post holder will have the responsibility for the lipid clinics within the network including supporting the training of Clinical Scientists in this area and will cover obesity clinics.

The post holder will have 10 Programmed Activities (PAs) with 7.5 PA's devoted to duty biochemist, advice and guidance, other laboratory duties and clinic activity. There is no on call commitment associated with this post. Opportunities also exist to participate in management and undergraduate and post graduate teaching commitments. The candidates will actively engage in and develop chemical pathology services with a strong emphasis placed on supporting and developing clinical leadership.

The department embraces new ways of working that deliver patient benefit and will consider and support flexible/part time or job share roles. Flexible and/or remote reporting is supported where it meets or improves service demands and time off in lieu can be given to compensate for this.

The Department

Shropshire Pathology is composed of the departments of Cellular Pathology, Blood Sciences and Microbiology. Heads of each of these district wide services together with a Clinical Director, Centre Manager, Lead Scientist and Head Biomedical Scientist form the Pathology Committee, which is responsible for the running of Shropshire Pathology. The Chair of the Pathology Committee is the Clinical Director of Pathology appointed by the Trust and is responsible to the Divisional Director and thence the Medical Director. Dr Helen Ashby (Consultant Chemical Pathologist) is the current Clinical Director.

Each Head of Department is responsible for the budget in their own discipline with the Clinical Director having overall responsibility. The current Head of Biochemistry is Dr Nigel Capps. The staff within each Department are responsible and accountable to the Head of Department.

Blood Sciences laboratories for the Trust are sited at the Royal Shrewsbury Hospital, Princess Royal Hospitals and Robert Jones and Agnes Hunt Orthopaedic Hospital. Cellular Pathology and Microbiology laboratories are on the Royal Shrewsbury Hospital site.

There are 12 WTE Consultant Cellular Pathologists, 5 Consultant Haematologists, 2 Consultant Microbiologists and 1 Consultant Chemical Pathologist. We aim to recruit for a Consultant Clinical Scientist in Biochemistry shortly. The total staff of Shropshire Pathology is approximately 210 WTE. There is a multi-disciplinary Telepath Computer System covering all the laboratories throughout the district with 150 terminals and multiple printers. A replacement LIMS and lab request software, in collaboration with our NMCPS partners, is due in the next 12-24 months. There are direct electronic links to most wards and GP practices. There are teleconferencing facilities between the hospitals at Shrewsbury and Telford.

Workload (2023)

Biochemistry Tests April 2023 – March 2024 891,864 ave. per month

April 2024 – February 2025 950,772 ave. per month

Our Medical Staff

Dr Nigel Capps Consultant Chemical Pathologist 7PAs

Clinical Scientist Team

1 x wte Lead Principal Biochemist 5 x wte Principal Clinical Scientist

Laboratory Management

Tammy Davies Deputy Head BMS Biochemistry

Biochemistry Laboratory (Headcount)

Principal Clinical Scientist 4
Senior Clinical Scientist 1
Deputy Head Biomedical Scientist 1
Senior Biomedical Scientist 5
Biomedical Scientist 28
Associate Practitioner 2
MLT 9
AP / MLA 20

Office (Headcount)

Consultant Secretary 01

Our Services

Biochemistry

UKAS Blood Sciences Accreditation Number 8858

Biochemistry workload in 2023-24 of approximately 10 million tests, based on Roche analytical platforms. Currently two full 24/7 services at RSH and PRH and on-demand service provided at RJAH.

All the Private work is integrated with the NHS work, the Trust receiving a share of the fees and the remainder being shared pro rata among the Consultants.

This is a very exciting time to join our pathology team as we develop plans for pathology networking, joining with the North Midlands and Cheshire Pathology Service (NMCPS). We believe that this partnership with likeminded colleagues will attract investment into pathology to maintain our excellent quality and improve the long-term sustainability of our service.

Job Plan

A formal job plan will be agreed between the successful candidate and their Clinical Director and consultant colleagues, on behalf of the Medical Director within 3 months of starting in post. A full-time job plan is based on a 10 PA working week. The job plan will be reviewed annually and is a prospective agreement that sets out the duties, responsibilities, and objectives for the coming year. It covers all aspects of professional practice including clinical work, teaching, research, education and managerial responsibilities. It will provide a clear schedule of commitments, both internal and external and will include personal objectives, detailing links to wider service improvements and trust strategic priorities.

For a full-time contract, the job plan will be divided on average per week (pro-rata for a part time post) as:

- 7.5 Programmed Activities (PAs) of Direct Clinical Care includes clinical activity, clinically related activity and predictable and unpredictable emergency work.
- 2.5 Supporting Professional Activities (SPAs) includes CPD, audit, teaching and research.

The allocation of PAs is reviewed and may be subject to adjustment when a further diary exercise is undertaken or if the service demands a review of the team job plan.

Any applicant who is unable, for personal reasons, to work full-time will be eligible to be considered for the post. If such a person is appointed, modification of the job content will be discussed on a personal basis with the Trust in consultation with other consultant colleagues.

Timetable

The following provides scheduling details of the clinical activity and clinically related activity components of the appointee's standard working week.

Day	Time	Location	Work	Category	No. of PAs
Monday	AM	SaTH	Advice and Guidance	DCC	1
	PM	SaTH	Teaching	SPA	0.5
		SaTH	Laboratory Duties	DCC	0.5
Total	AM	SaTH	Clinical Audit / research / teaching	SPA	1
Tuesday	PM	NMCPS / N8	Lipid clinic	DCC	1
	AM	SaTH	CPD	SPA	1
Wednesday	PM	SaTH	Obesity Clinic	DCC	1
	AM	SaTH	Lipid clinic	DCC	1
Thursday	PM	SaTH	Laboratory Duties	DCC	1
	AM	SaTH	Duty Biochemist	DCC	1
Friday	PM	SaTH	Duty Biochemist	DCC	1
Unpredictable / emergency on- call work		0	Not applicable		0
Total DA	Direct	clinical care			7.5
Total PAs Sup		rting profession	al activities		2.5

This timetable is indicative only and the formal job plan will be agreed between the successful applicant and the clinical director within 3 months of starting in post.

On-call and cover arrangements

There is no on-call requirement in this role.

General Conditions

Annual Leave

Doctors upon first appointment to the Consultant grade shall be entitled to annual leave at the rate of 32 days a year.

Doctors who have completed a minimum of 7 years' service as a Consultant shall be entitled to annual leave at the rate of 34 days per year.

The rate of annual leave will be based on a full-time contract of 10 PAs. Additional PAs above 10 PAs will not accrue additional entitlements to annual leave over and above the full-time allocation. For consultants working part-time, the full-time entitlement will be pro-rated in accordance with the contracted PAs.

Study and Professional Leave

Professional and Study leave includes but is not restricted to participation in:

- Study, usually but not exclusively or necessarily on a course or programme.
- Research
- Teaching
- Examining or taking examinations
- Visiting clinics and attending professional conferences
- Training

The appointee will be entitled to 30 days of Study/Professional Leave across a 3-year fixed period with a set budget.

Research

It is usual for the Trust to be participating in many research projects at any time. Every effort would be made to accommodate a particular research interest you may have, particularly if trainee members of the Department could be incorporated in the methodological and practical stages.

Audit

Great importance is placed upon audit within the Shrewsbury and Telford Hospital NHS Trust, adyou will be expected to contribute to this as part of your role; the Trust has a fully staffed Audit Department at both Hospitals with extremely well-organised teams.

We have robust clinical audit support, and patient safety is taken very seriously in the Obstetrics Department. There is a culture of openness and continuous improvement. We have an audit officer who works on obstetric anaesthesia audits 2 days/ week, in close conjunction with our consultant lead for audits in obstetric anaesthesia.

Appraisal, Revalidation, and mentorship

The Trust has the required arrangements in place, as laid down by the Royal College of Anaesthetists to ensure that all Doctors have an annual appraisal with a trained appraiser and supports all Doctors going through the revalidation process. We will require you to register SaTH as your designated body via the GMC to ensure that you are set up on the Equiniti revalidation system; we will complete this as soon as possible upon your commencement with the Trust.

The Trust supports the Royal College of Anaesthetists guidance on provision of mentors for new Consultants, in line with GMC recommendations. This will be provided within the Trust.

An annual job plan review at individual and departmental level is in place and you will be expected to participate in this exercise.

The Trust also supports the requirements for continuing professional development as laid down by the Royal College of Anaesthetists and is committed to providing time and financial support for these activities.

Accommodation

The Trust offers single residential accommodation for medical staff depending on availability. The Trust only provides single accommodation so private rental would need to be arranged forfamily accommodation.

Office and Secretarial Support

The post holder will have an office with a full range of facilities including desktop PC. You will be supported by a full-time secretary.

Other Facilities

There is an active Doctors Mess run by the Junior Doctors Mess Committee which organise social events, parties, outings etc. There are on-site fitness centres (a membership fee is payable) available to all members of staff.

Staff Benefits

There are several staff benefits schemes which attract tax reductions if joined. This includes a discount on the staff car parking charge, staff gym membership, on-site crèche/childcare provision, and access to NHS Discounts schemes.

Health & Safety

As an employee of the Trust, you have a responsibility to:

- take reasonable care of your own Health and Safety and that of any other person who may be affected by your acts or omissions at work; and ensuring a COVID secure workplace for the team.
- co-operate with the Trust in ensuring that statutory regulations, codes of practice, local policies and departmental health and safety rules are adhered to; and
- not intentionally or recklessly interfere with or misuse anything provided in the interests of health and safety.

Infection Prevention and Control

The prevention and management of acquired infection is a key priority for the Trust. Any breachof infection control policies is a serious matter which may result in disciplinary action. As an employee of the Trust, you have a responsibility to:

- ensure that your work methods are compliant with the Trust's agreed policies and procedures and do not endanger other people or yourself; and
- be aware of infection prevention and control policies, practices, and guidelines appropriate for your duties and you must follow these at all times to maintain a safe environment for patients, visitors and staff; and
- maintain an up-to-date knowledge of infection prevention and control, policies, practices and procedures through attendance at annual mandatory updates and ongoing continuing professional development; and
- challenge poor infection prevention and control practices of others and to report any breaches, using appropriate Trust mechanisms (e.g. incident reporting policy).

Information Governance

The Trust is committed to compliance with Information Governance standards to ensure that allinformation is handled legally, securely, efficiently and effectively. You are required to comply with the Trust's Information

Governance policies and standards. Failure to do so may result in action being taken in accordance with the Trust's Disciplinary Procedure.

- Confidentiality and Security Your attention is drawn to the confidential nature of information collected within the NHS. Whilst you are employed by the Trust you will come into contact with confidential information and data relating to the work of the Trust, its patients or employees. You are bound by your conditions of service to respect the confidentiality of any information you may come into contact with which identifies patients, employees or other Trust personnel, or business information of the Trust. You also have a duty to ensure that all confidential information is held securely at all times, both on and off site.
- Disclosure of Information The unauthorised use or disclosure of information relating to the Trust's activities or affairs, the treatment of patients or the personal details of an employee, will normally be considered a serious disciplinary offence which could result in dismissal. Upon leaving the Trust's employment and at any time thereafter you must not take advantage of or disclose confidential information that you learnt in the course of your employment. Unauthorised disclosure of any of this information may be deemed as a criminal offence. If you are found to have permitted the unauthorised disclosure of any such information, you and the Trust may face legal action.
- Information Quality and Records Management You must ensure that all information handled by you
 is accurate and kept up-to-date and you must comply with the Trust's recording, monitoring, validation
 and improvement schemes and processes.

Professional Standards and Performance Review

As an employee of the Trust you have a responsibility to:

- participate in statutory and mandatory training as appropriate for the post; and
- maintain consistently high personal and professional standards and act in accordance with the relevant professional code of conduct; and
- take responsibility for the maintenance and improvement of personal and professional competence and to encourage that of colleagues and subordinates; and
- participate in the Trust's appraisal processes including identifying performance standards for the post, personal objective setting and the creation of a personal development plan in line with the NHS Knowledge and Skills Framework outline for the post.

Safeguarding Children and Vulnerable Adults

We all have a personal and a professional responsibility within the Trust to identify and reportabuse. This may be known, suspected, witnessed, or have raised concerns. Early recognition is vital to ensuring the patient is safeguarded; other people (children and vulnerable adults) may be at risk. The Trust's procedures must be implemented, working in partnership with the

relevant authorities. The Sharing of Information no matter how small is of prime importance insafeguarding children, young people, and vulnerable adults.

As an employee of the Trust, you have a responsibility to ensure that:

- you are familiar with and adhere to the Trust's Safeguarding Children procedures and guidelines.
- you attend safeguarding awareness training and undertake any additional training in relation to safeguarding relevant to your role.

Social Responsibility

The Trust is committed to behaving responsibly in the way we manage transport, procurement, our facilities, employment, skills and our engagement with the local community so that we canmake a positive contribution to society. As an employee of the Trust you have a responsibility to take measures to support our contribution and to reduce the environmental impact of our activities relating to energy and water usage, transport and waste.

Continuous Improvement

The Shrewsbury and Telford Hospital NHS Trust is committed to creating a culture that puts Continuous Improvement at the forefront of our transformational journey and our aim is to empower colleagues at all levels have the confidence, capability, passion, and knowledge, to test changes and make improvements at SaTH and in the communities we serve.

Following a successful five-year partnership with the Virginia Mason Institute in the USA, SaTH continues to further develop and embed the Trust's approach to Continuous Improvement at all levels of the organisation. You will be supported by an Improvement Hub, which will provide the necessary expertise to support you make improvements, while also providing training at various stages of your time at SaTH, as part of your continuing professional development.

No Smoking Policy

There is a no smoking policy in operation within the Trust. Smoking within the Trust's premises or within the Trust's grounds is not permitted.

Miscellaneous

This job description is an outline of the key tasks and responsibilities of the post and is not intended to be an exhaustive list. The job may change over time to reflect the changing needs of the Trust and its services as well as the personal development.





Person Specification

The following pages contain a description of the qualifications, skills, experience, knowledge and other attributes a candidate should ideallypossess to successfully perform this role.



Qualifications

CRITERIA	ESSENTIAL	DESIRABLE
 MBBS, MBChB or equivalent medical qualification. FRCP Path or equivalent qualification. Higher medical degree e.g. MD / PhD. 	√ √	✓

Entry Criteria

CRITERIA	ESSENTIAL	DESIRABLE
 Full Registration and a licence to practise with the General Medical Council (GMC). 	√	
 Entry on the General Medical Council (GMC) Specialist Register via one of the following: 	✓	
 Certificate of Completion of Training (CCT) for Chemical Pathology (the proposed CCT date must be within 6 months of the interview) 	√	
 Certificate of Eligibility for Specialist Registration (CESR) for Chemical Pathology. 		
 Recognized teaching skills course/ medical education qualification. 	√	
 Significant experience in the organisation and delivery of a clinical biochemistry service and of lipid and obesity clinics. 	√	

Professional Values & Behaviours

ESSENTIAL CRITERIA	ESSENTIAL	DESIRABLE
 Practises with the professional values and behaviours expected doctors as set out in GMC Good Medical Practice and the G Professional Capabilities Framework (or equivalent for dentists). 		
 Demonstrates the underpinning subject-specific competence knowledge, skills and behaviours relevant to the role setting and 		
 Clinically evaluates and manages a patient, formulating a price differential diagnosis, initiating an appropriate management pla reviewing and adjusting this depending on the outcomes of treat 	n, and	
 Critically reflects on own competence, understands own limit seeks help when required. 	s, and	
 Communicates effectively and able to share decision-making patients, relatives and carers; treats patients as individuals, prome person-centred approach to their care, including self-management 	oting a	
 Respects patients' dignity, ensures confidentiality and approcommunication where potentially difficult or where barriers exist using interpreters and making adjustments for patients communication difficulties 	t, e.g., ✓	
 Demonstrates key generic clinical skills around the areas of co- ensuring humane interventions, prescribing medicines safely and medical devices safely. 		
 Adheres to professional requirements, participating in annual ap and reviews of performance and progression. 	praisal 🗸	
 Awareness of legal responsibilities relevant to the role, such as a mental capacity and deprivation of liberty; data protection; equal diversity. 		
 Applies basic principles of public health; including population I promoting health and wellbeing, work, nutrition, exercise, vacci and illness prevention, as relevant to their specialty. 		

Leadership & Team Working

CRITERIA	ESSENTIAL	DESIRABLE
 Awareness of their leadership responsibilities as a clinician and demonstrates appropriate leadership behaviour; managing situations that are unfamiliar, complex, or unpredictable and seeking to build collaboration with, and confidence in, others. 	√	
 Demonstrates understanding of a range of leadership principles, approaches and techniques so can adapt leadership behaviours to improve engagement and outcomes – appreciates own leadership style and its impact on others. 	√	

 Develops effective relationships across teams and contributes to work and success of these teams – promotes and participates in both multidisciplinary and interprofessional team working. 	√	
 Critically reflects on decision-making processes and explains those decisions to others in an honest and transparent way. 	✓	
Demonstrates ability to challenge others, escalating concerns when necessary.	~	
Develops practice in response to changing population health need, engaging in horizon scanning for future developments.	√	

Patient Safety & Quality Improvement

CRITERIA	ESSENTIAL	DESIRABLE
 Takes prompt action where there is an issue with the safety or quality of patient care, raises and escalates concerns, through clinical governance systems, where necessary. 	√	
 Demonstrates understanding of the basic principles of audit, clinical risk management, evidence-based practice, patient safety and clinical quality improvement initiatives 	✓	
 Applies basic human factors principles and practice at individual, team, organisation, and system levels. 	✓	
 Collaborates with multidisciplinary and interprofessional teams to manage risk and issues across organisations and settings, with respect for and recognition of the roles of other health professionals. 	✓	
Advocates for, and contributes to, organisational learning.	✓	
 Reflects on personal behaviour and practice, responding to learning opportunities. 	✓	

Safeguarding Vulnerable Groups

CRITERIA	ESSENTIAL	DESIRABLE
 Recognises and takes responsibility for safeguarding children, young people, and adults, using appropriate systems for identifying, sharing information, recording and raising concerns, obtaining advice and taking action. 	√	
 Applies appropriate equality and diversity legislation, including disability discrimination requirements, in the context of patient care. 	✓	

Education & Training

CRITERIA	ESSENTIAL	DESIRABLE
 Critically assesses own learning needs and ensures a personal development plan reflects both clinical practice and relevant generic capabilities. 	√	
 Promotes and participates in individual and team learning; supporting the educational needs of individuals and teams for uni-professional, multidisciplinary and interprofessional learning. 	√	
 Identifies and creates safe and supportive working and learning environments. 	√	
Takes part in patient education.	✓	

Research & Scholarship

CRITERIA	ESSENTIAL	DESIRABLE
 Keeps up to date with current research and best practice in the individual's specific area of practice, through appropriate continuing professional development activities and their own independent study and reflection. 	√	
 Critically appraises and understands the relevance of the literature, conducting literature searches and reviews; disseminates best practice including from quality improvement projects. 	√	
 Communicates and interprets research evidence in a meaningful way for patients to support shared decision-making. 	√	
 Works towards identifying the need for further research to strengthen the evidence base or where there are gaps in knowledge, networking with teams within and outside the organisation 	√	
Locates and uses clinical guidelines appropriately.	✓	